RESOLUTION R-18-16

A RESOLUTION IDENTIFYING STRATEGIC PRIORITIES FOR
THE CITY OF WHEATON – 2016

WHEREAS, the Wheaton City Council conducted Strategic Planning Sessions on September 2, 2015, September 14, 2015 and April 11, 2016; and

WHEREAS, the City Council identified three strategic priorities through the strategic planning process; and

WHEREAS, the Wheaton City Council has determined that the focus of the City Council and the administrative staff of the City should be on these three strategic priorities.

NOW, THEREFORE, BE IT AND IT IS HEREBY RESOLVED, by the Mayor and City Council of the City of Wheaton, Illinois, that:

1. The Strategic Priorities of the City of Wheaton are:
    a. Financial Stability
    b. Quality Infrastructure
    c. Efficient and Effective Services

2. That these Strategic Priorities are more fully identified, along with Desired Outcomes, Key Outcome Indicators, Targets and Strategic Initiatives, in the attachment to this Resolution.

3. That the Administrative staff shall periodically report to the City Council on the status of these priorities.

ADOPTED this 2nd day of May, 2016

ATTEST:

_____
City Clerk

_____
Mayor

Roll Call Vote:

Ayes: Councilman Prendiville
Councilman Rutledge
Mayor Gresk
Councilman Saline
Councilman Scalzo
Councilman Suess
Councilwoman Fitch

Nays: None
Absent: None
Motion Carried Unanimously

City of Wheaton-Strategic Plan Summary 2016-19

Strategic Priority	Desired Outcome	Key Outcome Indicator	Target	Strategic Initiatives
Financial Stability	Have a buffer against cessation of State revenue share	Reserves	40% of General Fund operating expenditures in reserve	Comprehensive reserve analysis
	Effective cost control	Operating expenses	Operating expenses increase 2% or less	Fully deploy financial reporting/dashboard system
	Capital needs are funded adequately	Capital Improvement Plan	5-year capital plan is adopted and funded	Develop 5-year CIP and funding strategy
Quality Infrastructure	Clear path forward for downtown infrastructure	Infrastructure plan	Timing, costs, prioritization-in place and completed	a) Complete infrastructure plan b) Develop funding plan
	Reliable sanitary sewer system	Backups and infiltration	Infiltration reduced by 40% for 10-year rain events No backups occur after a 10 year rain event	a) Develop & deploy rehab plan for excess flow – high priority areas b) Establish core maintenance schedule and standards for sanitary sewer system
	Policy statement addressing levels of flood protection sought for structures	The number of structures flood protected after a rain event	100% of structures are flood protected after an established rain event	a) Ensure 25% of existing public and private designed stromwater systems operate at design/optimal specifications b) Complete stormwater disaster inventory and investigation in flood prone and flood plain areas c) Complete cost/benefit analysis of potential flood protection projects for flood prone and flood plain areas d) Develop flood protection funding options
	Maintain infrastructure systems meeting community expectations	Stakeholder feedback on proposed annual Capital Improvement Plan	Complete projects identified in capital plan	a) Review capital infrastructure needs on annual basis b) Develop and implement project management tools c) Allocate in-house resources to manage projects
Efficient and Effective Services	Core service delivery meets community expectations	Stakeholder feedback	a) Clearly defined core service levels b) Majority stakeholders agree service levels meet expectations	a) Comprehensive services analysis b) identify and establish service levels
	Service delivery is effective, efficient and sustainable	Core service metrics	10% cost or efficiency improvement in 4 core services	a) Service delivery option analysis b) Core service improvement program
	Less critical services are reduced, minimized or eliminated	Services and Programs	Each dept. identifies one service or program to be reduced, minimized, or eliminated	a) Service/program reduction/elimination priority project b) Community service feedback program/project